

## Healthier Communities and Older People Overview and Scrutiny Panel

**Date: 05 November 2019**

Agenda item:

Wards: ALL

**Subject: SWL 5-year strategy**

Lead officer: James Blythe, Managing Director, Merton CCG

Lead member: Councillor Peter McCabe Chair of the Healthier Communities and Older People overview and scrutiny panel.

Contact officer: James Blythe, Managing Director, Merton CCG

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### **Recommendations:**

A. Note the update

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## **1 PURPOSE OF REPORT AND EXECUTIVE SUMMARY**

- 1.1. In January 2019, the NHS Long Term Plan set out a requirement for systems to develop a Five Year Plan to identify how they would deliver the ambitions in the NHS Long Term Plan.
- 1.2. In South West London, our partnership agreed that our plan should build on Local Health and Care Plans and the work we are doing across SWL to enhance clinical care and standards.
- 1.3. This report provides the Committee with an update on the development of this plan.

## **2 BACKGROUND**

- 2.1. In November 2017, we published a refreshed STP plan for South West London. The focus was on health and care organisations working together at borough level. Since then we have been developing Local Health and Care Plans with our partners, and have engaged with frontline line staff, community groups, stakeholders, and a reflective sample of local people at our six events in November 2018. We then agreed six Local Health and Care Plans as discussion documents in Spring 2019. These Local Health and Care Plans will be launched with staff, community groups, stakeholders and local people in the Autumn of 2019 and are the cornerstone of the South West London Five Year Plan.

- 2.2. The NHS Long Term Plan sets out clinical priorities for systems to deliver. System partners and clinical networks have been working to agree the South West London response to these. Our Clinically-led Conference in April 2019 complemented this with clinicians and professionals determining the remaining South West London clinical priorities. Similar discussions have taken place, with organisational leads in each partner organisation, to agree the priorities for our enabling programmes of workforce, digital and estates.

### **3 DETAILS**

- 3.1. Our draft Five Year Plan sets out our vision for integrated care in South West London and how we will work together at neighbourhood, place and system level to achieve this. This vision has been developed from borough level upwards, building on local conversations and a system-wide place-based delegation workshop we held in July, as well as a Health and Care Partnership seminar which considered our partnership development priorities against the national Integrated Care System (ICS) maturity matrix. The South West London Health and Care Partnership Board agreed at its last meeting that we should work towards becoming an ICS in April 2020.
- 3.2. This draft Five Year Plan brings together the work of many people to set out the needs of our populations and recommend the actions we will collectively take to support people to better care for themselves and improve health and care across our boroughs.
- 3.3. In addition to a foreword and an “understanding South West London” section, there are six sections to the plan:
- Section one: Local Health and Care plans in each of our boroughs
  - Section two: Enhancing Clinical Care and Standards
  - Section three: Engaging with our communities and staff
  - Section four: Our critical enablers – digital, estates and workforce
  - Section five: Working together
  - Section six: Creating a financially sustainable system

### **4 ALTERNATIVE OPTIONS**

- 4.1. Not applicable

### **5 CONSULTATION UNDERTAKEN OR PROPOSED**

- 5.1. We have written the plan in an infographic-style document so that it is clear and easy to read but which is supported by key documents that are referenced for those who would like to see the detail. The audience for the document is the organisations that make up our South West London Health and Care Partnership and informed stakeholders. For members of the public we will be communicating more widely about our local health and plans at borough level and how they are supported by South West London programmes.
- 5.2. We have circulated the draft plan to partner organisations, including local authorities via Health and Wellbeing chairs and the HCP Programme Board, for comment on the following four questions:
- Is this plan in line with your organisation’s health and care strategic direction and priorities, if not, what is missing?
  - Does this plan reflect the health and care needs and health inequalities of people in your borough and /or your patients? If not, what is missing?
  - Is the financial challenge clear and does the approach to system financial sustainability reflect your local financial plans and conversations? If not, what is missing?
  - Does this plan reflect what we need to do to deliver for the NHS Long Term Plan, national social care requirements? If not, what is missing?
- 5.3. As the plan is in draft, although it has been circulated to partners it has not been published at this stage.

**6 TIMETABLE**

- 6.1. The timetable for publication of the plan is as follows:

<b>27 September 2019</b>	Draft South West London Five Year Plan discussion document shared with partner organisation, and NHS regulators.
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<b>During October 2019</b>	Organisations consider the draft South West London Five Year Plan discussion document and questions – not in the public domain at this point due as it is a discussion document until November.
<b>28 October 2019</b>	Feedback on the draft Five Year Plan given by partners
<b>28 October 2019 – 13 November 2019</b>	Organisational feedback considered and Five Year Plan discussion document amended.
<b>14 November 2019</b>	South West London Health and Care Partnership Board meets to consider feedback and recommended changes to the Five Year Plan.
<b>15 November 2019 onwards</b>	South West London Five Year Plan published, subject to South West London Health and Care Partnership Board approval.

## **7 FINANCIAL, RESOURCE AND PROPERTY IMPLICATIONS**

- 7.1. The NHS long-term commits the NHS to investing in meeting a number of new standards for service delivery. In order to secure transformation funding the NHS locally must demonstrate a robust plan to transform services. Therefore the development of the SWL strategy is a key part of securing increased resources for local services.
- 7.2. Where elements of the 5-year strategy, or its constituent borough-level LHCPs, involve financial commitments for partner organisations, all existing organisational governance arrangements will apply.

## **8 LEGAL AND STATUTORY IMPLICATIONS**

- 8.1. There are no specific implications for the Committee to consider.

## **9 HUMAN RIGHTS, EQUALITIES AND COMMUNITY COHESION IMPLICATIONS**

- 9.1. There are no specific implications for the Committee to consider.

## **10 CRIME AND DISORDER IMPLICATIONS**

- 10.1. There are no specific implications for the Committee to consider.

**11 RISK MANAGEMENT AND HEALTH AND SAFETY IMPLICATIONS**

11.1. There are no specific implications for the Committee to consider.

**12 APPENDICES – THE FOLLOWING DOCUMENTS ARE TO BE PUBLISHED WITH THIS REPORT AND FORM PART OF THE REPORT**

None

**13 BACKGROUND PAPERS**

None

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